




រចនាដោយ យ៉េង ពេជ្រ
Designed by CHHIENG Pich

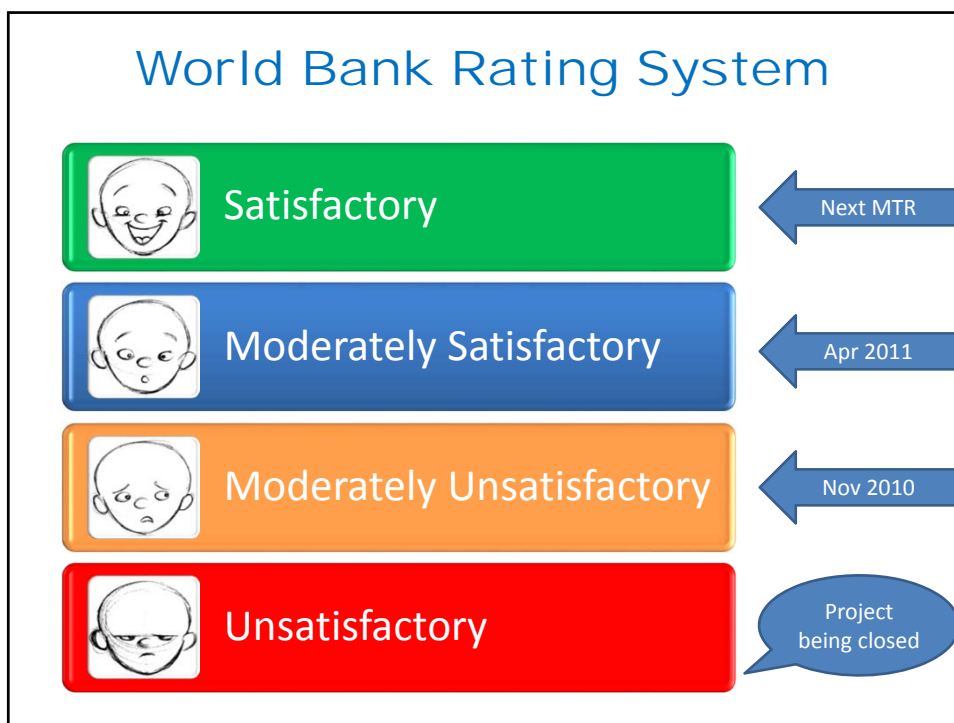
កិច្ចប្រជុំលើកទី ១៥
គណៈកម្មការអនុវត្ត
គម្រោងកម្មវិធីគាំទ្រការអភិវឌ្ឍន៍ពាណិជ្ជកម្ម
15th Implementation Committee Meeting
on Trade Development Support Program (TDSP)

ឧទ្ទេសនាមដោយ លោក យ៉េង ពេជ្រ
ប្រធាននាយកដ្ឋានសហប្រតិបត្តិការអន្តរជាតិ
ជានាយកកម្មវិធី TDSP និង ជានាយកគម្រោង EIF
២៤ វិច្ឆិកា ២០១១

រចនាដោយ យ៉េង ពេជ្រ
Designed by CHHIENG Pich

ចំណុចសំខាន់ៗនៅក្នុងបទបង្ហាញនេះ

- ១). វឌ្ឍនភាពក្នុងការអនុវត្តន៍គម្រោង TDSP
- ២). ការរៀបចំផែនការងារ និងផែនការថវិកាឆ្នាំ ២០១២ របស់គម្រោង TDSP
- ៣). ការត្រៀមទទួលបេសកកម្មត្រួតពិនិត្យរបស់ធនាគារ ពិភពលោកពីថ្ងៃទី ០៥-១៦ ធ្នូ ២០១១



ការដាក់កំណត់ថ្មី (Benchmarks) របស់ WB

Tracking Action Plan against Aid Memoire

| Next steps | Responsible | Target date | Status |
|---|-----------------------|---------------|--------|
| Consultants can be utilized for both programs EIF and TDSP | NPD and NPM | May 01, 2011 | Done |
| Reporting and operational process for EIF and TDSP should be aligned with each other: | | | |
| - Joint revised workplan and budget plan | NPD, NPM, CoF and FAs | July 15, 2011 | Done |
| - Joint Procurement Review Committee | PRC | May 01, 2011 | Done |
| - Joint Performance Review Committee | PeRC | June 01, 2011 | Done |
| - Joint supervision mission | DICO/UNOPS/WB | As need (Jun) | |
| - Joint audit | NPD, NPM, CoF and FAs | June 30, 2011 | Done |
| Joined operational quarterly workplan & budget plan of EIF and TDSP: | | | |
| - Quarterly operational workplan & budget plan | NPD, NPM, CoF and FAs | June 30, 2011 | Done |
| - Cost itemized of quarterly training/workshop / Seminars plan | NPD, NPM, CoF and FAs | June 30, 2011 | Done |

| Next steps | Responsible | Target date | Status |
|---|--------------------------------|-------------------------------|--------|
| Supplement Financial Management Manual (SFMM): SFMM should be updated to include the simplified procedures for small expenditure under incremental operating cost, standard transportation cost, reasonable cost norm particularly for refreshment/coffee break for meeting/training/workshop, etc. For small expenditure, the procedures should be developed for routine transactions (such as stationery, maintenance...) and none routine transactions. | NPD, NPM, CoF and FAs | June 30, 2011 | Done |
| Make an exceptional NOL request to the Bank for no objection, in case of urgency and necessity needs; if (i) the Budget Plan or Procurement Plan is yet approved or in reviewing process; or (ii) new emerging important activities are yet incorporated in the budget plan or procurement plan; to avoid unnecessary delay. | NPD | As need (exceptional case) | |
| Written feedback on backlog proposals submitted in Rounds I, II and III. | NPD, NPM, LOs, and PIAs | June 30, 2011 | Done |
| Strategic Proposals – full concept note, TOR and budget to be submitted for the next SSC | IC, NPD, LOs, FA, MA, and PIAs | July 4, 2011 | Done |

| Next steps | Responsible | Target date | Status |
|--|-----------------------------------|-----------------|----------------------|
| Consultant support to draft strategic proposals and TOR | NPD, NPM, LOs, and PIAs | As need | |
| Finalization and endorsement on Pillar Roadmaps: - Pillar I Roadmap - Pillar II Roadmap - Pillar III Roadmap | NPD, NPM, PWG, P-SWG, IC, and SSC | October 4, 2011 | Done Done Done |
| POC decision about whether to be extended to IAs: | POC-PD, IC, NPD and NPM | June 24, 2011 | |
| National Project Implementation Advisor recruited | NPD, NPM, CoP, and PRC | June 15, 2011 | Done |
| Nominate 2 qualified, capable, committed, and fast-learning officials to assist the procurement unit chief and/or to back him up in case of absence. | NPD, NPM, CoP, PRC and POC-PD. | June 15, 2011 | Done |
| POC scheme to be implemented according to the exact mandates of the management contract and implementing agreement. | DICO | June 15, 2011 | Done |
| Dissemination of Handbook for IAs, accompanied by Workshop. | DICO | June 1, 2011 | Done |

Last deadline

Summary TDSP Annual Budget Plan for 2010

| | Budget | Actual | Variance |
|--|------------------|----------------|------------------|
| Project Components | US\$ | US\$ | US\$ |
| a | b | c | e = b - c |
| 1. Trade Policy Formulation & Implementation | 814,974 | 263,497 | 551,477 |
| 2. Performance Monitoring | 8,340 | - | 8,340 |
| 3. Institutional & Human Capacity | 236,390 | 47,279 | 189,111 |
| 4. Implementation Support to TDSP | 930,697 | 304,782 | 625,915 |
| TOTAL | 1,990,401 | 615,558 | 1,374,843 |

Only 31% had been disbursed from total budget plan in 2010 and **5.13%** the total Grant

Summary TDSP Annual Budget Plan for 2010

| | Budget | Actual | Variance |
|-----------------------------|------------------|----------------|------------------|
| Disbursement Categories | US\$ | US\$ | US\$ |
| a | b | c | e = b - c |
| Goods | 751,213 | 40,459 | 710,754 |
| Consultant Services | 879,236 | 496,183 | 383,053 |
| Training / Workshops | 221,182 | 45,478 | 175,704 |
| Incremental Operating Costs | 138,770 | 33,438 | 105,332 |
| TOTAL | 1,990,401 | 615,558 | 1,374,843 |

Summary TDSP & EIF Annual Budget Plan for 2011 and
Actual till 30 September 2011

| No. | Components & Sub-components | Total Budget | Budget Share of | | Actual till September 2011 | |
|--------------|---|------------------|------------------|----------------|----------------------------|---------------|
| | | | TDSP | EIF (Revised) | TDSP | EIF |
| 1 | Trade Policy Formulation & Implementation | 2,639,360 | 2,551,789 | 40,570 | 353,894 | 40,290 |
| 2 | Performance Monitoring | 99,941 | 99,941 | - | 9,704 | - |
| 3 | Institutional & Human Capacity | 1,152,660 | 1,001,960 | 272,970 | 165,978 | 11,645 |
| 4 | Implementation Support to TDSP/EIF | 1,334,365 | 1,212,365 | 132,000 | 700,186 | 46,718 |
| TOTAL | | 5,226,326 | 4,866,055 | 445,540 | 1,229,762 | 98,653 |

TDSP estimated disbursement up to September 2011 is \$2,095,249; equivalent to 43% of TDSP annual budget and **US\$1,229,762** has been disbursed equivalent to 58.7% of the first three quarters budget. Cumulative disbursement is **15.87%** of the total grant (**\$1.96m** out of \$12.35m).

Summary TDSP & EIF Annual Budget Plan for 2011 and
Actual till 30 September 2011

| | Disbursement Categories | Total Budget | Budget Share of | | Actual till 30 Sep 2011 | |
|--------------|----------------------------------|------------------|------------------|----------------|-------------------------|---------------|
| | | | TDSP | EIF (Revised) | TDSP | EIF |
| A | Civil Work | - | - | - | - | - |
| B | Goods | 1,568,208 | 1,523,208 | 45,000 | 541,813 | - |
| C | Consultant service | 2,200,410 | 2,017,839 | 181,570 | 564,666 | 66,840 |
| D | Training/Workshop | 1,075,570 | 957,870 | 202,970 | 29,035 | 24,417 |
| E | Incremental Operation Cost (IOC) | 307,738 | 292,738 | 16,000 | 73,596 | 7,396 |
| F | Priority Operating Cost (POC) | 74,400 | 74,400 | - | 20,652 | - |
| TOTAL | | 5,226,326 | 4,866,055 | 445,540 | 1,229,762 | 98,653 |

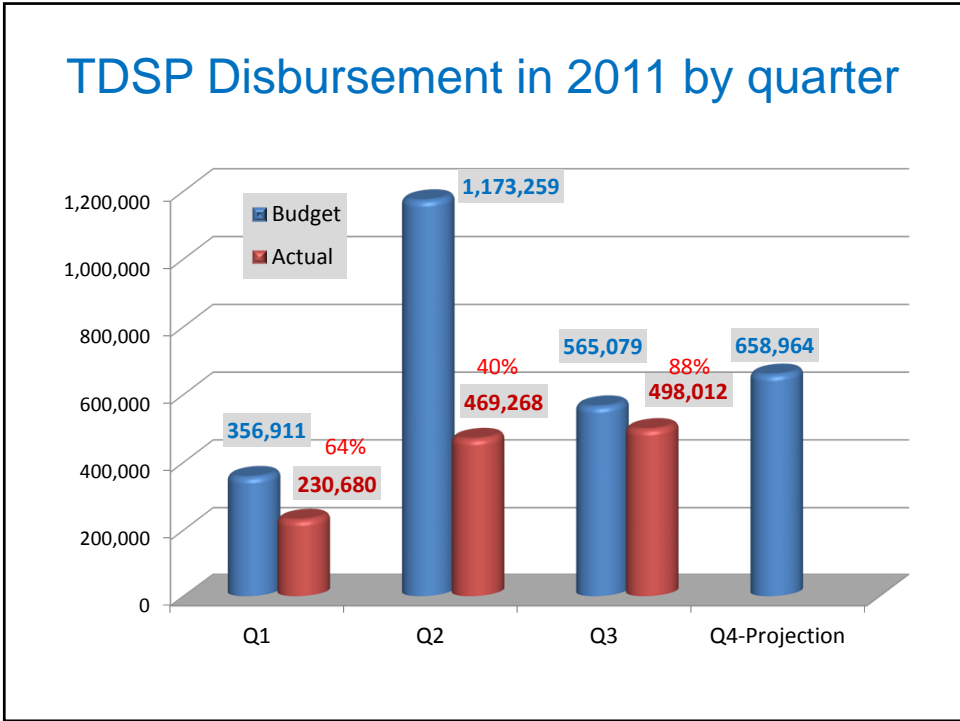
Disbursement by Category – MDTF Q3 - 2011 (July - September 2011)

| No | Disbursement Category | Budget | Actual | Variance |
|----|---------------------------------|----------------|----------------|---------------|
| 1 | Goods | 205,110 | 205,897 | (787) |
| 2 | Consultant Services | 260,999 | 230,944 | 30,055 |
| 3 | Training, W/Shops & Study Tours | 52,672 | 12,306 | 40,366 |
| 4 | Incremental Operating Costs | 46,298 | 28,213 | 18,085 |
| 5 | Priority Operating Cost | - | 20,652 | (20,652) |
| | Total | 565,079 | 498,012 | 67,067 |

88% of the Q3 budget disbursed until 30th September 2011.

Disbursement by Component - MDTF Q3 2011 (July – September 2011)

| | Budget | Actual | Variance |
|--|----------------|----------------|-----------------|
| Project Components | US\$ | US\$ | US\$ |
| a | b | c | e = b – c |
| 1: Trade Policy Formulation and Implementation | 170,421 | 79,928 | 90,493 |
| 2: Performance Monitoring | 16,694 | 9,704 | 6,990 |
| 3: Strengthening Institutional and Human Capacity | 79,484 | 55,230 | 24,254 |
| 4: Implementation Support to TDSP | 298,480 | 353,150 | (54,670) |
| | 565,079 | 498,012 | 67,067 |



Disbursement by Category – MDTF Q1, Q2 & Q3 - 2011

| No | Disbursement Category | Budget (Jan - Sept) | Actual (Jan-Sept) | Variance |
|----|---------------------------------|---------------------|-------------------|----------------|
| 1 | Goods | 793,902 | 541,813 | 252,089 |
| 2 | Consultant Services | 861,474 | 564,666 | 296,808 |
| 3 | Training, W/Shops & Study Tours | 252,483 | 29,035 | 223,448 |
| 4 | Incremental Operating Cost | 150,190 | 73,596 | 76,594 |
| 5 | Priority Operating Cost | 37,200 | 20,652 | 16,548 |
| | Total | 2,095,249 | 1,229,762 | 865,487 |

In the first nine months, TDSP has disbursed 58.6% of the planned budget.

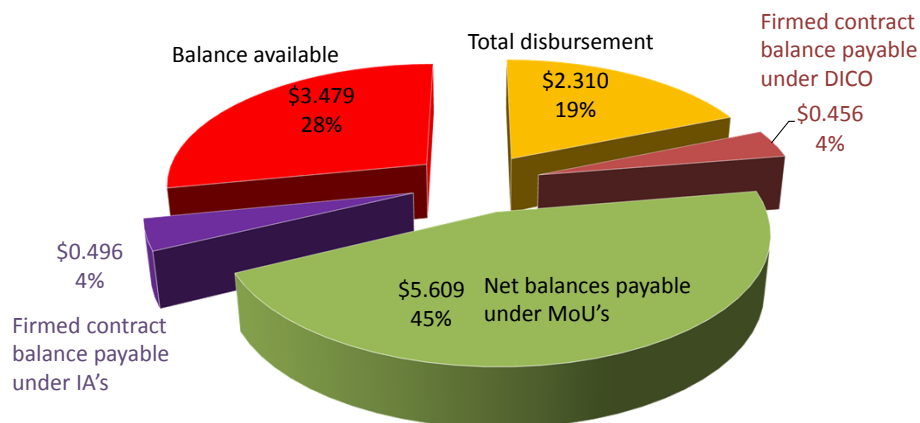
Disbursement by Component - MDTF Q1, Q2 & Q3 2011

| Project Component | Budget (Jan – Sept) | Actual (Jan – Sept) | Variance |
|---|------------------------|------------------------|----------------|
| a | b | c | d = b - c |
| 1. Trade Policy Formulation and Implementation | 713,301 | 353,894 | 359,407 |
| 2. Performance Monitoring | 34,497 | 9,704 | 24,793 |
| 3. Strengthening Institutional and Human Capacity | 393,041 | 165,978 | 227,063 |
| 4. Implementation Support to TDSP | 954,410 | 700,186 | 254,224 |
| Total | 2,095,249 | 1,229,762 | 865,487 |

Background on TDSP training and workshops

- WB sent official MTR on second week of May
- MTR set the benchmark for cost itemized of quarterly training/workshop/Seminars plan on Jun 30, 2011;
- DICO sent the training plans to WB on Jun 29;
- DICO got NOL on training plan from WB on Aug 9
- Total of TDSP budget for training/workshop /seminar in Q3 and Q4 2011: **US\$481,886**

TDSP Funds – Status and Commitments as of 31 Oct 2011 (in million)



- Total Grant Agreement: \$12.35m
- We reserve \$900K for operation of DICO for 18 or 24 months
- The fund available for new project proposals is around \$2.5m

Ministry of Commerce
 Department of International Cooperation
 Trade Development Support Program
 Grant No.: TF093573, Project ID: P109648

Procurement Progress by 30 September 2011

| No | Type of Contract | Actual Achievement (USD) as of 30 Sep 2011 | % against benchmark \$3m by Sep 2011 | % against total of grant agreement \$12.35m by 30 Sep 2011 |
|-------|------------------|--|--------------------------------------|--|
| 1 | Goods | 627,978.30 | 20.93% | 5.08% |
| 2 | Service | 2,365,344.00 | 78.84% | 19.15% |
| Total | | 2,993,322.30 | 99.77% | 24.23% |

Main problems that cause the delay in the procurement process

- TDSP lifespan is getting shorter and shorter which leads to less attractive (shorter) assignments for consultants;
- Many consulting positions have not received applications from suitably qualified candidates;
- WB has just added one clause in the contract “Auditing clause” that leads to the delay in Rule of Origin Package;
- Delay in providing NOL from WB. Some packages have been revised from “Post review” to “Prior review” which need lengthy evaluation from Washington team;
- The delay in concluding the Rule of Origin package with UNCTAD is due to lack of agreement on contract format and the auditing clause imposed by the World Bank.

Inspections and Auditing just inserted by the World Bank

- The Consultant shall permit, and shall cause its [Sub-Consultants to permit](#), the Bank and/or persons or auditors appointed by the Bank to inspect and/or audit its accounts and records and other documents relating to the submission of the Proposal to provide the Services and performance of the Contract.
- Any failure to comply with this obligation may constitute a prohibited practice subject to contract termination and/or the imposition of sanctions by the Bank (including without limitation s determination of ineligibility) in accordance with prevailing Bank’s sanctions procedures.

Summary of MoU

| No | Date | Proposal | IA | Pillar Focus (P) | Component focus (C) | Budget |
|----|----------------------------|--|--------------|---|---|-----------|
| 1 | 01 Jul 2010 (18 months) | Rule of Origin: Operational Procedures & Training | D/MUL MoC | P1: Legal Reform | C1-C: Other legal reforms & RGC WTO obligations | \$124,690 |
| 2 | 14 Jul 2010 (4 months) | Information dissemination on Top Ten products from Cambodia 24 provinces | TPD MoC | P2: Various | C1-A: Technical Barrier to Trade, Sanitary & Phyto-Sanitary | \$48,211 |
| 3 | 14 Jul 2010 (9 months) | Export training & SME training: Export training & coaching services | TPD MoC | P1: Trade Facilitation | C1-B: Trade Facilitation | \$47,905 |
| 4 | 14 Jul 2010 (18 months) | Strengthening the capacity of Institute of Standard of Cambodia (ISC) | ISC MIME | P1: TBT, SPS, & Trade Facilitation | C1-A: TBT & SPS | \$384,264 |
| 5 | 26 Jul 2010 (3 months) | Study on minimum wages & minimum wages negotiation in garment sector | CAMFEBA | P1: Legal Reform | C1-C: Other legal reforms & RGC WTO obligations | \$46,000 |
| 6 | 06 Aug 2010 (18 months) | Capacity Building for the Dept of Trade & Statistics | DTSI MoC | P3: Strengthening key MoC Depts & key Moc functions | C3: Human & Institutional Capacity Building | \$137,540 |
| 7 | 17 Sep 2010 (12 months) | Customs Valuation | GDCE MEF | P1: Trade Facilitation | C1-B: Trade Facilitation | \$50,000 |
| 8 | 17 Sep 2010 (12 months) | Awareness program on Customs in Cambodia | GDCE MEF | P1: Trade Facilitation | C1-B: Trade Facilitation | \$95,000 |
| 9 | 23 Sep 2010 (14 months) | Development of a trade curriculum at the Royal School of Administration | RSA OCM | P3: Strengthening trade-related capacities of RSA | C3: Human & Institutional Capacity Building | \$124,375 |
| 10 | 28 Sep 2010 (20 months) | Enhancing IP Teaching and Training | DIPR MoC | P1: Legal Reform | C1-C: Other legal reforms & RGC WTO obligations | \$110,000 |

CAMFEBA has notified us to withdraw their project proposal, but has not sent us official letter yet. We will terminate CAMFEBA MoU upon receiving official letter.

Summary of MoU – (cont.)

| No | Date | Proposal | IA | Pillar Focus (P) | Component focus (C) | Budget |
|----|----------------------------|---|-------------------|---|--|-------------|
| 11 | 15 Oct 2010 (24 months) | Support drafting E-Commerce Law | LAD MoC | P1: Legal Reforms and Cross-cutting Issues & P3 : Strengthening Key MOC Depts & Key MOC Functions | C3: Human & Institutional Capacity Building | \$124,900 |
| 12 | 29 Dec 2010 (15 months) | Reviewing of Commercial Laws | D/N&C MoC | P1: Legal Reforms and Cross Cutting Issues | C1 : Trade Policy Formulation and Implementation | \$183,420 |
| 13 | 29 Dec 2010 (18 months) | Strengthening MoC core DR functions through the DoP Institutional and Individual Capacity | DoP MoC | P3: Capacity Development for Trade | C3: Strengthening institutional and human capacity | \$234,540 |
| 14 | 30 Dec 2010 (12 months) | Strengthening Institutional Risk Management Capacities in CAMCONTROL General Directorate | CAMCONTROL MoC | P3: Capacity Development for Trade | C3: Strengthening institutional and human capacity | \$105,550 |
| 15 | 30 Dec 2010 (12 months) | Value Chain Information Unit | TPD MoC | P3: Capacity Development for Trade | C3: Human and Institutional Capacity Building | \$263,208 |
| 16 | 31 Dec 2010 (12 months) | Phase 1: Raising awareness on the law on investment and its regulation and investment promotion to the sub-committee on Provincial/Municipal investment and private | CIB CDC | P3: Capacity Development for Trade | C3: Strengthening institutional and human capacity | \$195,860 |
| 17 | 30 May 2011 (14 Months) | Capacity Enhancement Program | GDCE MEF | P1 & P3 | C1-B: Trade Facilitation | \$613,105 |
| 18 | 09 Jun 2011 (9 months) | ICT Master Plan Implementation | GDIT MoC | P1 & P3 | C1-B: Trade Facilitation | \$1,798,200 |

Summary of MoU – (cont.)

| No | Date | Proposal | IA | Pillar Focus (P) | Component focus (C) | Budget |
|--------------|----------------------------|---|-------------|------------------|--------------------------|--------------------|
| 19 | 11 Jul 2011 (10 months) | Implementing Agency Capacity Enhancement Program | RSA OCM | P1 & P3 | C1-B: Trade Facilitation | \$605,125 |
| 20 | 11 Jul 2011 (8 months) | The development of completed drafts of national standards for rice and strengthening the capacity of conformity assessment body-Phase I | ISC MIME | P1 | | \$360,216 |
| 21 | 30 Sep 2011 (6 months) | Better Quality and Safety of Fish and Fishery Products for Improving Fish Trade Development in Cambodia | FIA MAFF | P2 | | \$965,309 |
| TOTAL | | | | | | \$6,617,418 |

It's 53.5% of the total grant (\$12.35m).

Summary of projects endorsed by IC in the last 10-month of 2011

- GDCE Capacity Enhancement Program: \$613,105
- ICT Master Plan: \$1,798,200
- IA-CEP: \$605,125
- Rice Standards: \$360,216
- Fishery Project: \$965,309

Total: \$4,341,955

មន្ត្រី LO ទទួលបន្ទុកតាមគម្រោងនីមួយៗ
LO assigned to IAs

| No. | ឈ្មោះ Name | ទទួលខុសត្រូវគម្រោង Responsibility | ទំនាក់ទំនង contact |
|-----|------------------------------------|--------------------------------------|-------------------------------------|
| ១ | សឹង សុផារី Seong Sophary | DTSI, DoP, GDIT | sophari@gmail.com 012-379-973 |
| ២ | ម៉ៅ ឆៃហៀង Moa Chhay Heang | TPD, LAD | heang017@gmail.com 017-571-119 |
| ៣ | ឡាយ សុផាល Lay Sophal | Camcontrol, ISC | sopha197@gmail.com 016-862-529 |
| ៤ | ចាន់ សេរីរដ្ឋា Chan Serei Ratha | RSA, CDC & CAMFEBA, FIA | ra.tha777@gmail.com 012-981-449 |
| ៥ | ក្លឹង ឌួរ៉ា Khloeung Doura | GDCE, IP, MUL | doura_k007@yahoo.com 016-935-422 |

មន្ត្រី LO ទាំងនេះនឹងត្រូវចុះទៅចូលរួមនៅក្នុងសិក្ខាសាលាប្រវត្តិបណ្តុះបណ្តាលដែល IAs រៀបចំ
 → សូមការសហការណ៍ពី IAs ក្នុងរឿងនេះ ។

ការទាញយកគំរូឯកសារគណនេយ្យពី Website
Download financial templates from our website

<http://www.moc.gov.kh/tradeswap/projects/login.aspx>

| | User Name | Password |
|----|--------------|----------|
| 1 | DICO-MUL | 09092011 |
| 2 | DICO-TPD | |
| 3 | DICO-ISC | |
| 4 | DICO-TDSI | |
| 5 | DICO-LAD | |
| 6 | DICO-RSA | |
| 7 | DICO-IPR | |
| 8 | DICO-CAMFEBA | |
| 9 | DICO-GDCE | |
| 10 | DICO-NLC | |
| 11 | DICO-DPER | |
| 12 | DICO-CDC | |
| 13 | DICO-CAMCON | |
| 14 | DICO-GDIT | |
| 15 | DICO-FIA | |

A few words of reminding to IAs (Implementing Agencies)

- You must follow the rules and regulations;
- DICO will strictly monitor your spending in accordance with those rules and regulations;
- Good governance should be followed and for each transaction there must be value for money spent – this means that transaction must be real not inflated;
- Keep in mind that there are five layers of monitoring: (i) DICO, (ii) Auditor, (iii) WB, (iv) MEF, (v) Anti-Corruption Unit;
- What happen when cheating is found; (i) special audit will be conducted to verify every transaction of your project (ii) mis-procurement is declared (iii) the project is suspended (iv) you are asked to pay back the money (v) you will be in the blacklist;

External Audit Report TDSP and EIF

- Ernst & Young: An international audit firm - hired by MEF under an arrangement called "Bundling audits" to audit all the World Bank Projects in Cambodia
- Cost: for TDSP – US\$ 4,800; and
for EIF – US\$ 1,100
- Audited Year: 1 January 2010 – 31 December 2010
- Report submitted to WB: 30th June 2011
- Auditor's Opinion:
 - The financial statements of the Project as at and for the year ended 31 December 2010 are prepared, in all material respects, in accordance with accounting policies.
 - The financial statements are prepared to meet the Project's financial reporting requirements.

Preparation for 2012 work & budget plan

- Review work and budget plan which have not been implemented in 2011
- Set timetable to be implemented in 2012, **it can go beyond Mar 31, 2012 provided TDSP is extended.**
- Budget can be revised with good justification satisfactory to the WB and thereafter MoU will be amended;
- These work and budget plan must be done by end of Nov 2011 therefore it should be sent to DICO by Nov 23, 2011
- Set timetable to meet with all IAs on the MoU
- DICO has just received two vehicles for use in the TDSP project. IAs can send a request to DICO for use in their projects for provincial mission. **DSA for Drivers for provincial mission should be included in the advanced request at least one week notice.**

Preparation for WB Review Mission, Dec 5-16

- WB Mission Review will meet IAs individually and ask questions about the progress of the MoU activities
- Prepare for monthly report and quarterly report, that includes the M&E Output Monitoring report for which the template has been circulated to IAs;
- You may raise any problems, difficulties, and requests related to the implementation of the project;
- WB has hired an independent private company to do this Review **which has the role of a messenger, not the problem solver;**
- Please have a look at ToR of this private company and the letter from the WB on the upcoming review mission.

Possible results of WB Review Mission

- Termination of TDSP by March 2012,
- Time extension (at no cost) for one to two years to allow full implementation of projects that have been approved up to now. **Benchmarks could be set also towards the approval of a next phase,**
- Time extension with possibility of obtaining additional funds for key strategic proposals. **This would call for a clear vision and justification from MoC on why such an extension would be needed,**
- Restructuring of the TDSP, with new delivery and implementation mechanisms and definition of new priorities/components.

ToR for Review Mission

1. Assess current progress against the Project Development Objectives (PDOs) and targets set for the TDSP, based primarily on publicly available data and interviews with stakeholders;
2. Assess TDSP implementation progress in terms of project activities implemented and outputs achieved by Implementing Agencies, and indicate the outcome level changes of the Trade SWAp Pillar Roadmaps to which the project outputs are meant to contribute;
3. Assess the quality and validity of monitoring data gathered by IAs at project level and by the PIU on the intermediate level and the quality of the monitoring system in place on project and Pillar levels;

ToR for Review Mission

4. Assess the effectiveness of technical assistance being provided to the PIU in relation to both the achievement of the program's performance targets (PDOs) and contribution of the various technical advisers' to capacity building;
5. Assess the effectiveness of the TDSP in achieving its regulatory and capacity- strengthening objectives:
 - The suitability of the management structure and personnel to the needs of the TDSP,
 - Performance of the TDSP in achieving its stated objectives,
6. Assess developments in relation to risks identified by the TDSP (ORAF) risk management matrix and suggest updates to the matrix, if necessary;

Methodology for Review Mission

1. Review project documentation including Roadmaps, TDSP Progress reports, project proposals and project progress reports, minutes of relevant meetings, reports and websites on performance in trade and trade related issues. (These should include more generic reports like WB Doing Business, Trade development Indicators and World Development Indicators as well as Cambodia specific reports, studies and assessments). Any changes and/or adaptations in the sources of data from which information on indicators are extracted should be noted by the consultants in the final report;
2. During field visits, the consultants should interview i) DICO staff, ii) implementing agency staff, iii) staff of relevant line Ministries and iv) other relevant stakeholders (including research institutes, business organizations, development partners active in trade and private sector development) in order to gather data on project level and outcome level changes. A combination of personal and/or email and telephone interviews may be necessary;
3. Perform the work with a capacity building perspective in mind, using the opportunity of the monitoring visit to further develop M&E capacities of DICO, IAs and other stakeholders concerned, bearing in mind that the monitoring systems in the longer term is meant to result in an RGC driven system, embedded in MoC and relevant line Ministries.

Consultant to develop strategic proposals

- World Bank has US\$3m, called Bank-executed trust fund;
- This fund is used to recruit a short term consultant who **supports to Eligible Agencies on Developing Technical Proposals and Trade SWAp Roadmaps**. Scope of works are as follows:
 - ✓ To help IAs (MAFF, CDC, & GMAC) to develop strategic project proposals;
 - ✓ To help finalize all pillar roadmaps and put it into one single document;
 - ✓ To help DICO to develop a proper template for **the output monitoring section** of the IFR.
- Contract period: 35 working-day started from Aug 26 - Oct 31
- WB has selected Mr. Fabio Artuso as consultant, who used to work in Cambodia for quite a long time;
- It is expected that by the end of his contract all Pillar roadmaps will be finalized and endorsed by the SSC-TD-TRI; and three strategic proposals are developed.

From: jclarke1@worldbank.org
To: [Pich CHHIENG](#)
Cc: [Sri BALA](#); [Sorasak PAN](#); hang.sochivin@yahoo.com; [Many MAM](#); [Prasith SUON](#); [Sopheak SOK](#); [Sophary SOENG](#); svencdadviser@gmail.com; [Sven callebaut](#); [Tina DITH](#); [Vannara SOK](#)
Subject: RE: Meeting MAFF on TDSP Proposal
Date: Thursday, June 09, 2011 4:09:19 PM

Take note of this date

Dear Mr Pich,

From our recent discussion with MAFF, it seems that they will need an expert consultant to assist them to put together a decent strategic proposal. According to the pledge made in the Mid-Term Review, the Bank will provide consultants to assist some line ministries with strategic proposal development. Do you want the Bank to provide a consultant to work with MAFF ?

Please let me know.

Best regards,

Julian



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From: jclarke1@worldbank.org
To: [Chhieng Pich](#)
Cc: [Prasith Suon](#); [Sochivin Hang](#); [Sven Callebaut](#)
Subject: Strategic Consultant
Date: Tuesday, August 09, 2011 6:05:55 PM

It takes two months to come to back.

Dear Mr Director,

We have the opportunity to bring in a strategic consultant to work on i) pillar roadmap issues for Pillars I and II, ii) MAFF strategic proposal, iii) any other issues you suggest during a few weeks in August. The World Bank would pay for this consultant out of Bank-executed trust fund.

Even though the time period before the end of the trust fund is officially very short, I am following the advice of the Minister to continue developing strategic activities as normal.

In this case, would you like me to prepare TORs and recruit a consultant to assist with these and other issues (up to you) during the month of August? I am thinking the contract would initially be about 10-15 days.

Please let me know if you want to go ahead.

Best regards,
Julian



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SSC-TD-TRI meeting on Oct 04, 2011

- Adopting roadmaps of all Pillars is the last deadline (Oct 04, 2011) set by the benchmarks,
- **Pillar I:** SSC-TD-TRI has adopted Pillar I roadmap with the condition that GDCE (General Directorate of Custom & Excise) sets baselines and the targets in the roadmap within 4 weeks,
- **Pillar II:** Pillar II roadmap has also adopted by the SSC-TD-TRI without any condition because the roadmap had properly prepared,
- **Pillar III:** SSC-TD-TRI on 04 Jul 2011 had already adopted Pillar III roadmap without setting any baselines and/or targets. HE Khim Sereyvong, head of Pillar III Working Group, had agreed to make modification to the roadmap by adding baselines and targets into the roadmap.

Annual Meeting Schedule for 2011

| Timetable for SSC-TD-TRI and IC meeting in 2011 | | | | | | | | | |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| | SSC 01 Apr | | | SSC 04 Jul | | | SSC 04 Oct | | |
| IC 28 Mar | IC 25 Apr | IC 24 May | IC 23 Jun | IC 25 Jul | IC 24 Aug | IC 23 Sep | IC 24 Oct | IC 24 Nov | IC 22 Dec |
| Timetable for DICO and IAs meeting in 2011 | | | | | | | | | |
| | | IAs 16 May | IAs 16 Jun | IAs 18 Jul | IAs 17 Aug | IAs 16 Sep | IAs 17 Oct | IAs 17 Nov | IAs 15 Dec |
| | | 19 May | | 11 Jul | | 09 Sep | 19 Oct | 15 Nov | |

This timetable has been approved by HE Senior Minister

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Thank you